

Construction project management is complex. One misstep can cause an avalanche of delays, cost overruns, and quality issues, which can ultimately lead to project failure.

performance. That means that your role as PM or GC goes far beyond managing schedules and finances. It's your job to

- » **Prof t:** Gross prof t margin vs. net prof t margin
- » **Cash f ow:** Net cash f ow vs. projected cash f ow
- » **Cost variance:** The actual cost vs. the established budget
- » **Working capital:** Current assets minus current liabilities
- » **Labor hours:** Planned hours vs. actual
- » **Labor downtime:** Downtime hours divided by total hours

